



AIRLINES FOR EUROPE

PRC Transformation Workshop

Operational/entrepreneurial view and potential flagships

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AEGEAN 

airBaltic

AIRFRANCE KLM
GROUP

 **cargolux**
you name it, we fly it!

easyJet

FINNAIR

IAG INTERNATIONAL
AIRLINES
GROUP

ICELANDAIR 

Jet2.com
Friendly low fares

LUFTHANSA GROUP

norwegian 

 RYANAIR

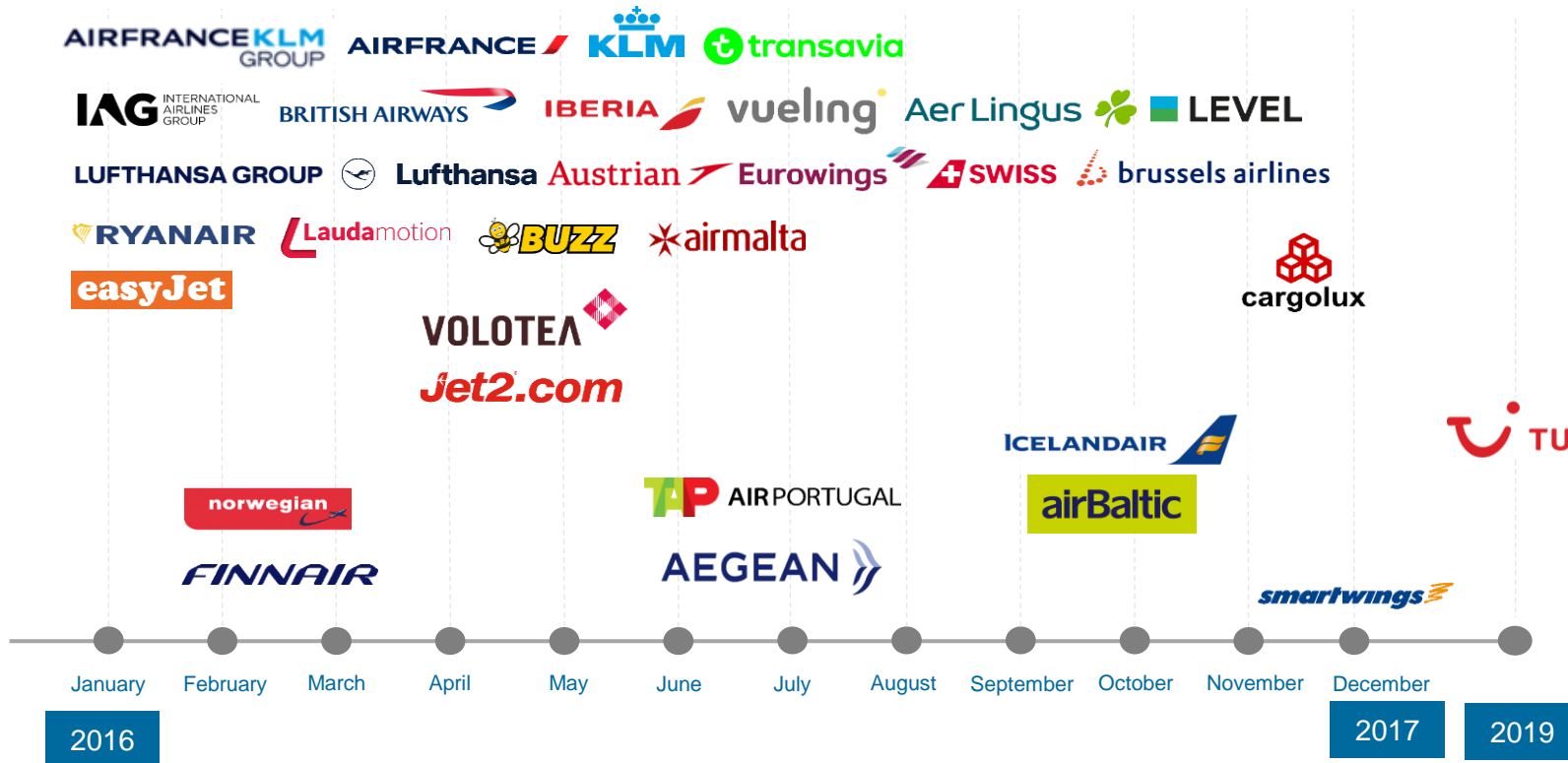
smartwings 

TAP AIRPORTUGAL

 TUI

VOLOTEA 

A4E members



Premium Associate Members



Associate Members



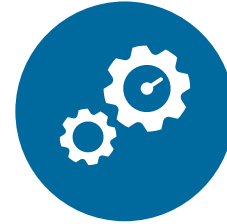
Expectations: climate optimal routings with better cost & operational efficiency*



Airlines plan the climate **optimal flight**



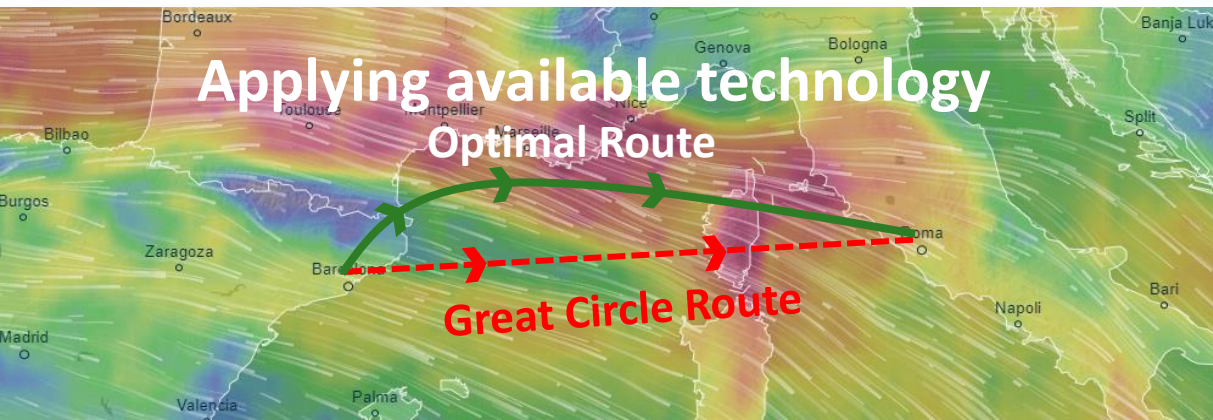
ANSPs (and other players) ensure there will be **only improvements** to that flight



Efficiency



Under the **crisis** & **recovery** conditions?



* Applies also in a **gate to gate** context

A4E suggestions/views on Flag Ship Projects

- Main focus is on efficiency (environment, capacity, cost etc.)
- We support the Optimum Trajectory Concept - obviously
- We also support discussions on
 - virtual centres and/or remote towers
 - Datalink application(s)
- Other ideas
 - En-route ATCO license
 - Civil/military cooperation and planning based on Optimum Trajectory
 - Ground optimisation
- Use A4E/airlines as “sounding board”

A4E

AIRLINES FOR EUROPE

Thank you!

