

# How to achieve modernization and interoperability ?

**10<sup>th</sup> European Rail Transport Regulation Forum**  
**18th of May 2015, Florence (IT)**

**Gilles Peterhans**  
Secretary General UIP

# Table of contents

---

## UIP: International Union of Wagon Keepers

Barriers ?

Removal

Conclusions

# UIP – International Union of Wagon Keepers



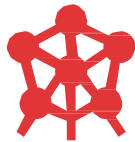
**Founded in 1950**



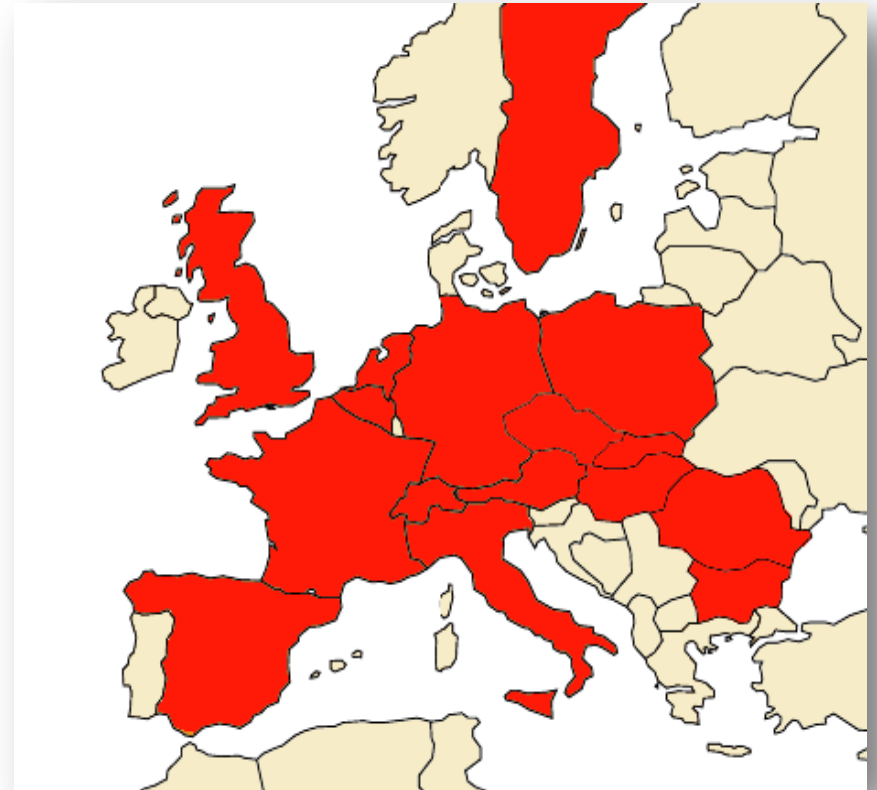
**Represents the interests of Wagon Keepers and ECMs via 14 National Associations around Europe**



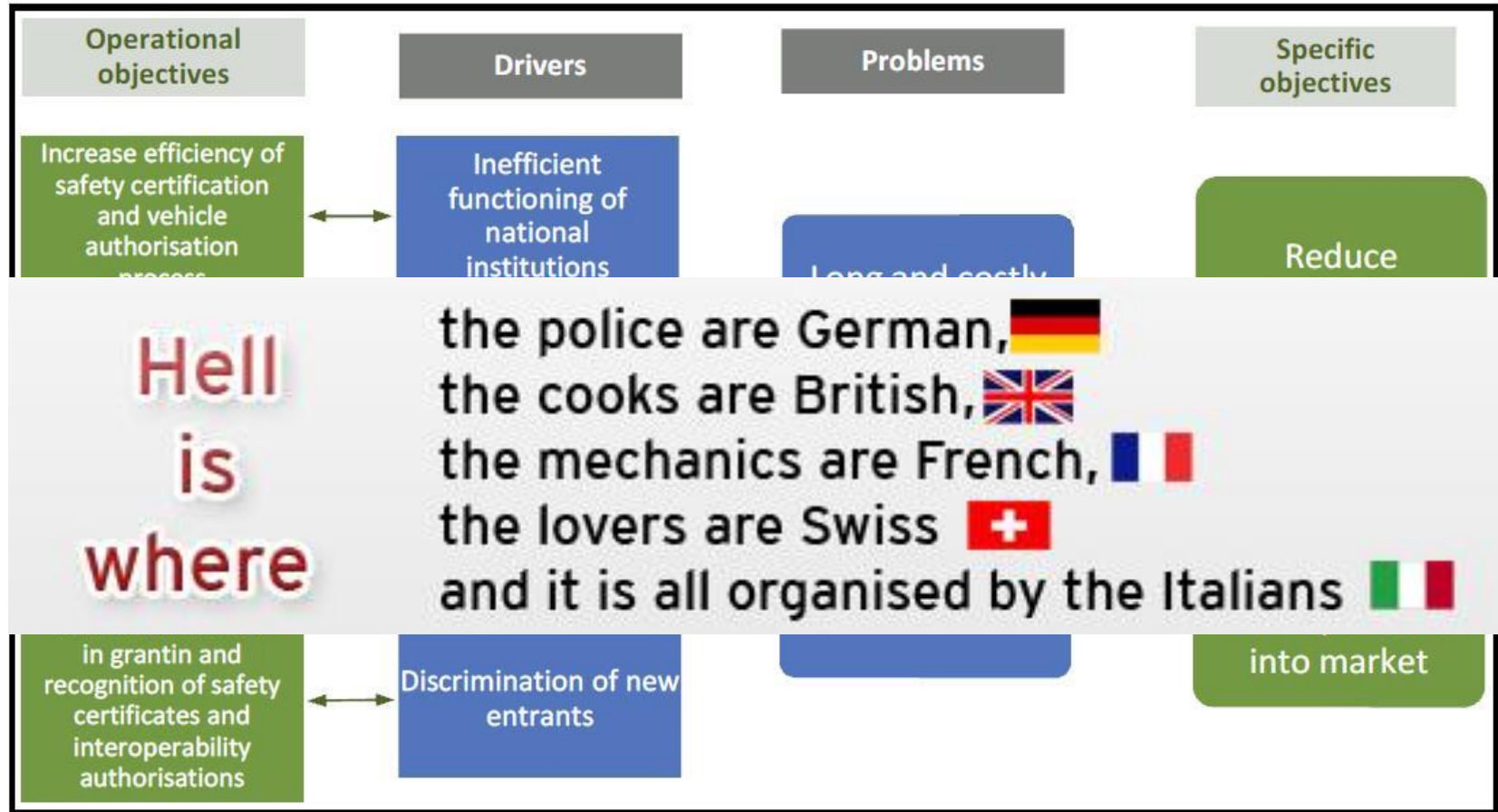
**Represents a European fleet of about 200.000 rail freight wagons producing more than 50% of all tonne-kilometres around Europe.**



**Seat in Brussels**



# Single European Railway Area - Importance of technical pillar



Source: EC Impact Assessment 4thRP\_SWD2013/8 final

**Technical Pillar of the 4th Railway Package is a great opportunity for the European railway system to create...**

**Heaven  
is  
where**

the police are British,   
the cooks are Italian,   
the mechanics are German,   
the lovers are French   
and it is all organised by the Swiss. 



**How to achieve modernisation and interoperability if we are not able to achieve this in 2 years?**

# Optimist – Pessimist - Realist

---

The  
the  
the  
Will

**Dear Optimist,  
Pessimist and  
Realist, while you  
guys were busy  
arguing about the  
glass of water, I  
drank it!! Sincerely,  
The Opportunist**

nd;

# Table of contents

---

UIP: International Union of Wagon Keepers

## **Barriers?**

Removal

Conclusions

Customer service is not a department  
It's an **attitude**.

A team is not a group of people who work together.  
It's a group of people who **trust** each other.

Mojang (Minecraft): 47 employees, 100M+ players  
Whatsapp: 55 employees, 800M users

Uber, world's largest taxi company: owns no vehicles  
Airbnb, world's largest accommodation provider: owns no real estate  
Alibaba, most valuable retailer: has no inventory



$$r = f(n^m)$$

r = internal resistance to new ideas

n = number of employees

m = number of management levels

# Table of content

---

UIP: International Union of Wagon Keepers

Barriers?

**Removal**

Conclusions

## 4<sup>th</sup> railway package – Expectations

---

More interoperability, “interoperable” safety & strengthened role for ERA will provide:

### Boost market access

- Schengen for rail vehicles and railways
- Same exams and same pass marks over Europe

### Boost innovation

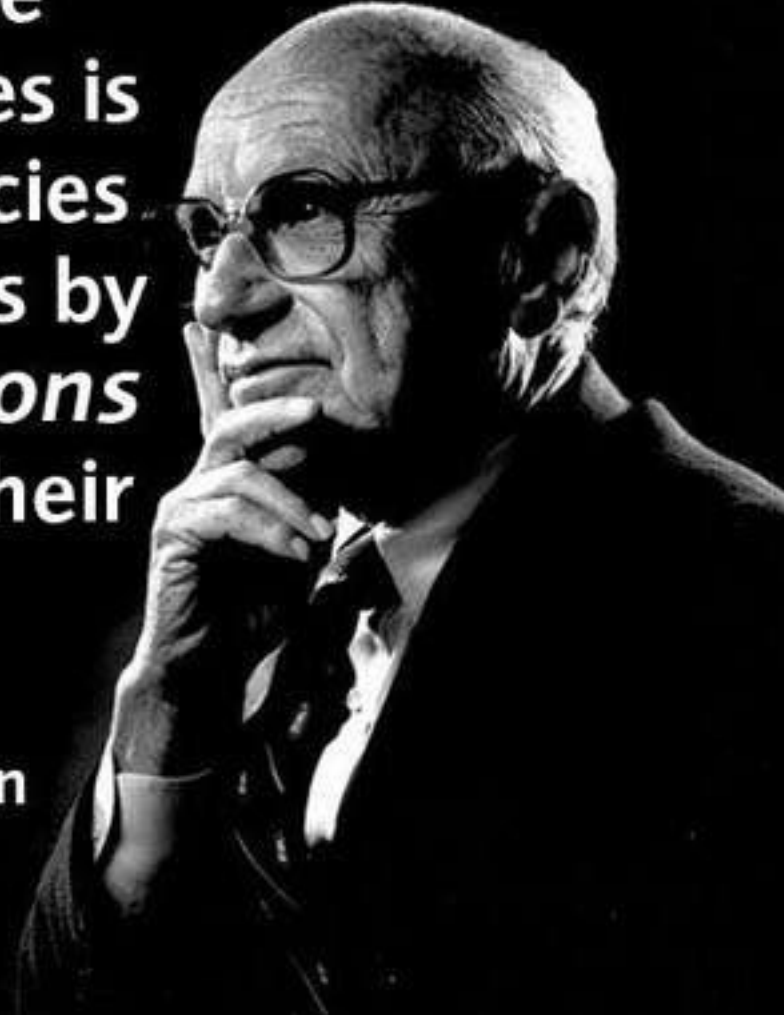
- Reduction of time to market and costs to market
- Reduction of risks when launching new products

### Boost productivity

- Closer cooperation between all stakeholders
- Better use of resources

**"One of the great mistakes is to judge policies and programs by their *intentions* rather than their *results*."**

**–Milton Friedman**



**Apart from 4<sup>th</sup> Railway Package, if we want to achieve modernization and interoperability:**

- Create a culture of optimism
- Attract young people
- Remove politics from decisions



## KISS: try to begin with

---

- One network statement for Europe
- All basic govt services online (and automated), ready to be built on
- Force organizations to open their data

# Table of contents

---

UIP: International Union of Wagon Keepers

Barriers?

Removal

**Conclusions**



Policy-makers have to choose between protecting the past from the future, or protecting the future from the past.

**Tim O'Reilly**

# Thanks for your attention



Austria



Belgium



Czech  
Republic



France



Germany



UK



Hungary



Italy



Netherlands



Poland



Slovak  
Republic



Spain



Sweden



Switzerland

**GILLES PETERHANS**

[gilles.peterhans@uprail.org](mailto:gilles.peterhans@uprail.org)