



Commercial Airplanes

Commercial Aviation Services – Digital Aviation

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VP Boeing Airspace Solutions - ATM

March 9, 2016

Agenda



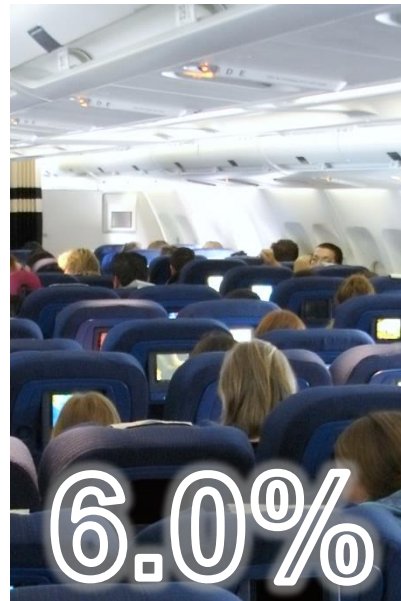
Recent market performance, trends
20-year traffic and airplane forecast
Product strategy

Recent market performance

Since 2010



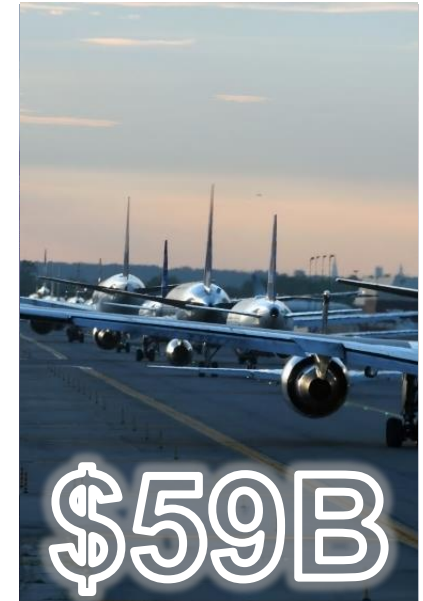
Global economic growth rate below average



Passenger market resilient, growing



Cargo market recovering nicely



Airlines managing better than ever before

NOTE: Annual growth rates (%) and cumulative profit (\$B)

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Market trends



Growth driven by emerging economies, LCCs



Market much more diverse, balanced



Continued strong replacement demand



New airplanes, capabilities opening new markets



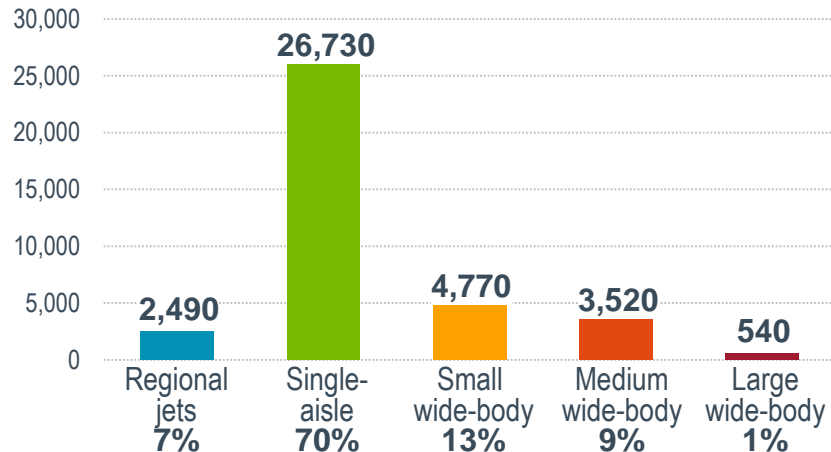
20-year traffic and airplane forecast

Airlines will need 38,000 new airplanes valued at \$5.6 trillion



Airplane deliveries: 38,050

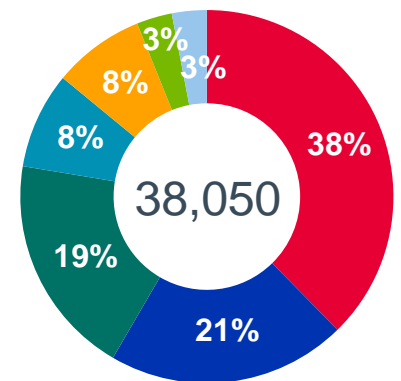
2015 - 2034



New airplane deliveries by region

2015 - 2034

Region	Airplanes
Asia	14,330
North America	7,890
Europe	7,310
Middle East	3,180
Latin America	3,020
Africa	1,170
C.I.S.	1,150
World Total	38,050



Video

